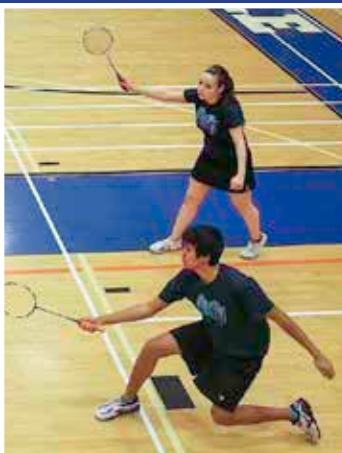




Annual Report

2013 - 2014



Minister's Message



As the Minister of Municipal and Community Affairs in the Northwest Territories (NWT), I would like to recognize Sport North and its member Territorial Sport Organizations for the work they have done over the last year to help northerners lead healthier lives. Your efforts to develop and support sport and recreation opportunities in the NWT ensure that northerners have many available options when choosing to lead active lives.

In *Believing in People and Building on the Strengths of Northerners*, Members of the 17th Legislative Assembly committed to working to improve the health and well-being of all NWT residents. One important way that people can improve their health is by taking part in regular physical activity. The sport and recreation programs that you and our other partners support provide northerners with opportunities to lead healthier lives.

I would like to thank the many volunteers who contribute their time, talent and energy to the recreation and sport system. The work you do is important to the growth of the system and our efforts to build healthier communities.

I would also like to wish the best to the athletes, coaches and officials who will represent the NWT in the coming year.

There has been much discussion over the past year about how we can continue to work together to meet the recreation and sport needs of NWT residents. As we move forward, we will be challenged to find ways to further develop an effective and integrated recreation and sport system. I would like to encourage Sport North, its member organizations and our other partners to continue with us in shaping a better system for the future.

Thank you

A handwritten signature in black ink, appearing to read 'Robert C. McLeod'.

Robert C. McLeod
Minister, Municipal and Community Affairs

President's Message

As we enter the spring of 2014, the last events of the winter sports have wound down and the spring sports are beginning with great anticipation. Soon our award banquet will be upon us, and committed athletes and volunteers will be deservingly honoured. I continue to be most appreciative of the quality and commitment of our volunteers. Each and every one of our TSOs should be celebrated for the contribution they make. The spirit of volunteerism was certainly in evidence at the Arctic Winter Games. Coaches, chaperones, parents, the Sport North staff and our mission staff members worked extremely hard to give youth a positive experience in Fairbanks, Alaska. We, in the Northwest Territories, are blessed to have a cadre of volunteers who are so committed to provide opportunities in sport for people of all ages and localities. I am proud to be a part of this extraordinary community.

While our developing athletes maintain their engagement in and enjoyment of sport, our elite athletes continue to impress. Over the past year, we had athletes competing in World Cup events in several sports, setting international records and athletes vying for a spot on Team Canada for the 2014 Winter Olympics. None of these athletes would have attained their achievements without long-term support from their TSOs and families. In my view, our volunteer coaches, officials and sport administrators are second to none.

While the focus of the Federation is on sport, we recognize that other organizations are involved in recreation and related activities. Enhanced communication and collaboration has been a goal of the Federation. We have continued to meet, both formally and informally, with the Territorial



Government, the Sport and Recreation Council and our partners in an attempt to enhance goodwill, trust and work towards attaining mutual goals. We recognize the contribution of our partner organizations and will continue to play our part to work together with other stakeholders to foster a real spirit of inclusiveness and sector harmony. The staff and board have begun the process for developing our next strategic plan, which will involve input of all our Territorial Sport Organizations.

Finally, I would like to thank our sponsors, staff, the Board of Directors and our TSOs for their ongoing efforts on behalf of people of all ages and needs. They are highly committed and I commend their spirit, industry and passion. It has been a privilege to have served this extraordinary sport community. Together, we will work with continued determination to enhance the opportunities for participation and achievement in sport for people of all ages and locations through the NWT.

A handwritten signature in black ink, appearing to read 'Maureen Miller', with a long horizontal stroke extending to the right.

Maureen Miller
President, Sport North Federation

Mission and Vision

Mission: Sport North represents the Territorial Sport Organizations of the Northwest Territories. We are dedicated to the development of sport at every level of participation in the Northwest Territories.

Vision: Sport North Federation will be the recognized leader in sport development and will ensure that opportunities in sport, based on fair play, are accessible to all residents of the NWT.

Our Values

At Sport North, we value:

Integrity: Applying our policies and procedures in a consistent, fair and transparent manner.

Responsibility: Meeting our obligations to our members and partners.

Fairness: Free from bias, dishonesty, or injustice.

Honesty: The quality of being truthful and trustworthy.

Respect: Reflecting the values which we seek to instill in our children and youth.

Excellence: Demonstrating high standards in all areas of our organization.

Responsibility: Something for which one is responsible; a duty, obligation, or burden.

Board of Directors

Maureen Miller, President
Yellowknife

Richard Daitch, Past President
Fort Smith

Ryan Fequet, Marketing Chairperson
Yellowknife

Elaine Keenan-Bengts, Games Chairperson
Yellowknife

James Wong, Finance Chairperson
Yellowknife

Theresa Ross
Inuvik

Les Skinner
Inuvik

Tim Van Overliw
Yellowknife

Jon Brennan
Yellowknife

Sport North's main goals closely resemble the four pillars of the Canadian Sport System: enhanced capacity, enhanced interaction, enhanced excellence and enhanced participation. Our accomplishments in fulfilling these goals this year are depicted in the following pages.

Enhanced Capacity

Sport North facilitates the technical development of athletes, coaches and officials through the support of the Excel NT program, clinics for athletes, coaches and officials, Rising Star, Sport North scholarships and the KidSport™ program. This year, a Coaching Symposium and three coaching courses were held by Sport North, with 86 coaching events by our Territorial Sport Organizations. Twenty-nine Territorial Sport Organizations provided development opportunities for over 27,500 participants in 722 events (i.e. athlete, coach and official clinics and competitions). Forty-three athletes were supported by the Rising Star program, 10 Sport North scholarships were distributed and over \$35,000 was distributed to 143 KidSport™ kids from 16 communities.

By developing cost-effective partnerships with the private sector, Sport North has continued to be able to align programs and events with corporate clients. Sport North has also resumed their partnership with Top of the World Travel, Coast Fraser Towers and Northwestel.

To enhance organization and technical capacity within the NWT sport community, Sport North continues to recognize and celebrate our sport volunteers, coaches and athletes through the Sport North Awards program and NWT Sport Hall of Fame.



Bryn Hill – Hay River
Youth Female Athlete of the Year



Donny Boake – Yellowknife
Youth Male Athlete of the Year

Enhanced Interaction

To promote enhanced interaction Sport North has continued to ensure the needs and interests of the NWT sport organizations are clearly understood and effectively represented in national programs and initiatives. The Federation has shown our on-going advocacy through various means.

Team NWT attended the 2013 Canada Summer Games, representing the north at the national level in Sherbrooke, QC. Team NWT was represented by 111 athletes, coaches and mission staff from 8 communities. Team NWT was also represented at the 2014 Arctic Winter Games in Fairbanks, Alaska. The team saw 398 athletes, coaches and mission staff from 19 communities.

Also this year, Sport North represented the NWT sport community at the national level, with representation on national organizations (KidSport™, Coaching Association of Canada, Canada Games Council and Western Canada Games Council) as well as continuing our membership and commitment to the Canadian Council of Provincial and Territorial Sport Federation and National Sport Trust Fund. With regular press releases and an upgrade in Sport North's social media presence to communicate event and member success, Sport North has heightened public relations for the organization and its members.



Veronica McDonald
Junior Female Athlete of the Year



Andrew Lirette – Hay River
Junior Male Athlete of the Year



Molly Milligan – Yellowknife
Senior Female Athlete of the Year



Ryan Nichols – Yellowknife
Senior Male Athlete of the Year

Enhanced Excellence

To be a model sport organization, Sport North has worked over the past year to review the current organizational structure and operations, ensure program alignment with our mission and values, and assemble annual planning meetings to keep the board up-to-date. This initiative will provide substantive value to our members and administer programs in the most cost-effective manner.

Sport North has launched a new updated website to provide the members and public with an enhanced hub of information, while integrating Sport North's social media portals (Facebook, Twitter, Instagram and YouTube). The website received regular updates throughout the year to keep members and the public aware of events and sport initiatives within the NWT and beyond. This provides our members with current information and readily accessible resources.



NWT Junior Men's Basketball Team
Team of the Year



Michael Botermans - Behchoko
Coach of the Year



Don Gillis - Yellowknife
Dennis Crane Memorial Official of the Year



Juneva Green - Fort Smith
Ruth Inch Memorial Contributor to Sport

Enhanced Participation

Participation in sport has been an emphasis for the Sport North Federation this year, with a focus on developing community coaches and officials. A Coaching Symposium in October offered programs to aide coaches and officials to gain more resources and learn from some of the best across Canada. Through the symposium, Sport North was able to connect with coaches and enhance the development of community coaches and officials.

To ensure participation in sport, Sport North has continually promoted a greater integration between school sports and other organized sports by hosting player, coach and official development clinics, and supporting school athletics in their pursuit of territory-wide tournaments.



Les Skinner – Inuvik
Delma Kisoun Memorial Community Contributor



Northwest Territories Power Corporation
Corporate Contributor

INDEPENDENT AUDITOR'S REPORT

To the Members of Sport North Federation

We have audited the accompanying financial statements of Sport North Federation, which comprise the statement of financial position as at March 31, 2014 and the statements of revenues and expenditures, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Sport North Federation as at March 31, 2014 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.



Ashton Chartered Accountants
Hay River, NT
May 24, 2014

Statement of Financial Position

March 31, 2014

	2014 \$	2013 \$
ASSETS		
Current		
Cash (Note 3)	1,343,346	1,421,535
Investments	254,234	250,642
Accounts receivable	553,501	252,193
Due from related parties (Note 15)	83,649	86,442
Due from government agencies	14,575	88
Prepaid expenses	14,954	17,105
Inventory	1,396	1,567
	2,265,655	2,029,572
Capital Assets (Note 5)	47,383	4,607
Investment in Lex Borealis Ltd. (Note 4)	920,741	928,939
	3,233,779	2,963,118
LIABILITIES		
Current		
Accounts payable	180,760	27,088
Wages payable	84,154	95,082
Due to related parties (Note 15)	265,077	284,913
Deferred revenue (Note 7)	614,494	1,072,592
Contribution Repayable	466,333	-
Current portion of long-term debt (Note 16)	103,574	99,208
	1,714,392	1,578,883
Long term-debt (Note 16)	62,332	166,254
Accrued termination benefits (Note 13)	184,884	168,405
	1,961,608	1,913,542
NET ASSETS		
General fund	1,110,366	887,771
Restricted fund	139,098	139,098
Reserves (Note 14)	22,707	22,707
	1,272,171	1,049,576
	3,233,779	2,963,118

Statement of Revenues and Expenditures

For the year ended March 31, 2014

	Budget 2014 (Unaudited) \$	Actual 2014 \$	Actual 2013 \$
REVENUE			
Contribution SRC	1,974,357	1,912,058	1,666,729
Lottery Operations (Schedule 2)	76,500	57,540	76,195
	2,050,857	1,969,598	1,742,924
Other Revenues			
Administration (Schedule 3)	168,500	166,299	167,527
Board & Committees (Schedule 4)	4,785	3,890	4,643
Coaching (Schedule 6)	3,750	1,653	1,520
KidSport (Schedule 7)	52,495	41,281	29,301
Programs (Schedule 8)	177,132	118,405	149,543
Games (Schedule 9)	1,942,339	1,379,581	39,574
	2,349,001	1,711,109	392,108
	4,399,858	3,680,707	2,135,032
EXPENSES			
Games			
Arctic Winter Games (Schedule 10)	1,757,089	1,202,630	14,810
Advertising and promotion (Schedule 11)	185,250	160,749	18,027
Canada Winter Games (Schedule 12)	-	1,884	-
Western Canada Summer Games (Schedule 13)	-	2,033	-
Canada 55+ Games (Schedule 14)	-	-	33,448
	1,942,339	1,367,296	66,285
Other			
Administration (Schedule 3)	351,650	210,717	221,210
Board & Committees (Schedule 4)	194,350	143,633	130,589
Financial Assistance (Schedule 5)	756,650	766,509	752,650
Coaching (Schedule 6)	148,750	82,156	35,350
KidSport (Schedule 7)	149,050	134,699	130,503
Programs (Schedule 8)	857,069	753,102	772,590
	4,399,858	3,458,112	2,112,278
Excess of revenue over expenses for the year	-	222,595	22,754



SPORT NORTH MEMBERS

Aurora Horse Association

Badminton NT

Basketball NWT

Hockey NWT

NWT Biathlon Association

NWT Boardsport Association

NWT 5 Pin Bowling Association

NWT Broomball Association

NWT Curling Association

NWT Dog Sledding Association

NWT Federation of Shooting Sports

NWT Figure Skating Association

NWT Golf Association

NWT Gymnastics Association

NWT Judo Association

NWT Karate Association

NWT Kayaking Association

NWT Ski Division

NWT Soccer Association

NWT Softball Association

NWT Speed Skating Association

NWT Squash Association

NWT Swimming Association

NWT Track and Field Association

NWT Traditional Sports Organization

NWT Volleyball Association

NWT Wrestling Association

NWT WTF Taekwondo

Tennis NWT

* 21,532 members from 33 communities

Affiliate Members

NWT School Athletic Federation

Special Olympics NWT



SPORT NORTH FEDERATION

Box 11089, Yellowknife, NT X1A 3X7

Phone: (867) 669-8326

Toll Free: 1-800-661-0797

Fax: (867) 669-8327

www.sportnorth.com