

# Annual Report

2010-2011



# Minister's Message

I am pleased to recognize the contributions of the Sport North Federation and its member Territorial Sport Organizations in the development of sport and recreation in the Northwest Territories. It has been a tremendously lively year advancing sport initiatives that encourage northerners to stay active and live healthy lifestyles.

During the past year, the Sport North Federation has continued its efforts to lead a variety of equally important initiatives. KidSport™, a charitable foundation, provides disadvantaged youth the chance to participate in sports. The National Coaching Certification Program offers quality training to aspiring coaches; and the Annual Awards program honours the very best athletes, coaches, officials and leaders from across our territory. These initiatives are important elements of sport programming in the NWT, and they help us in achieving our goal of improving the daily lives of people in our communities.

Congratulations to all the athletes and participants who enthusiastically represented the NWT in the 2011 Canada Winter Games in Halifax, Nova Scotia. These games proved to be a success and provided exciting opportunities for our youth to experience a national, multi-sport event. I was at the games and was very proud of Team NWT members, who were great ambassadors for our territory.

Looking forward, planning and preparations for the upcoming 2011 Western Canada Summer Games, which take place August 5 to 14 in Kamloops,



British Columbia, has already begun. I would like to wish all the best to the athletes, coaches and officials who will represent Team NWT at these Games.

I recognize the importance of sport organizations and the many volunteers that make sport programming possible. The people behind these organizations are integral to the growth and success of sport in the NWT. They are also instrumental in helping the Government of the Northwest Territories achieve the goal of having healthy, educated people across our territory, as envisioned in the 16th Assembly's vision of *Northerners Working Together*.

Finally, I would like to thank the many volunteers who contribute their time, talent and energy to the continuous growth of sport and recreation. The work you do is important to the well-being of our residents, and to our collective efforts to build healthier communities in the Northwest Territories.

A handwritten signature in black ink, appearing to read "Robert C. McLeod".

Honourable Robert C. McLeod  
Minister, Municipal and Community Affairs

**Jennifer Waugh - Yellowknife**  
Senior Female Athlete of the Year



**Bertha Campbell - Yellowknife**  
Delma Kisoun Memorial - Community Contributor





## President's Message

Sport North has a philosophy of working collaboratively with other organizations. Our recent contribution towards the success of the Fast and Female event in Norman Wells, along with such organizations as MACA, the Sahtu Board of Education, Ski North, the RCMP, First Air and many other charities and sport bodies, is an example of how things should work. However, all too often organizations act as separate solitudes. Unfortunately, during the year, we lost funding from some of our most successful programs such as the Community Sport Opportunity Program, Rising Star and the Esteem Team, due to unilateral decisions of the Department of Municipal and Community Affairs. Enhanced communication and cooperation would increase rather than decrease opportunities for northern athletes generally and young people in particular.

As we enter the spring of 2011, the last events of the winter sports have wound down and the spring sports are beginning with great anticipation. Soon, our award banquet will be upon us, and committed athletes and volunteers will be deservedly honoured. As a father of an athlete and a volunteer myself, I am well aware of the commitment of thousands of hours that the members of our sport community make every year. Along with our mineral resources, the great beauty of our land and our cultural diversity, Northwest Territories' cadre of volunteers is one of the treasures of the North. I am proud to be a part of this incredible community.

Finally, I would like to acknowledge the passing of long-time contributor to NWT sport, Don Cooper. People like Mr. Cooper, with a passion for sport, have a significant positive impact on the lives of others. He will be deeply missed.

While our experience with the "Commitment to Excellence" process and the outcome of our recent funding application from the Sport and Recreation Council has convinced me that not everyone in the NWT appreciates the contribution of volunteers as much as I do, I continue to feel optimistic about the future of the Federation. Our capable staff, dedicated Board of Directors and talented TSO members will continue to remind the public and politicians of the essential value of volunteers. I firmly believe that if you take the volunteers out of sport in the NWT, you will, to a significant degree, take sport out of the Northwest Territories.

*Richard W. Daitch*

Richard Daitch  
President, Sport North Federation

**U19 Men's Softball Team  
Team of the Year**





# Mission and Vision

**Mission:** Sport North represents the Territorial Sport Organizations of the Northwest Territories. We are dedicated to the development of sport at every level of participation in the Northwest Territories.

**Vision:** Sport North Federation will be the recognized leader in sport development and will ensure that opportunities in sport, based on fair play, are accessible to all residents of the NWT.

## Board of Directors

Richard Daitch, President  
Fort Smith

Abe Theil, Past President  
Yellowknife

Gary Hoffman, Marketing Chairperson  
Hay River

Diane Baxter, Games Chairperson  
Inuvik

James Wong, Finance Chairperson  
Yellowknife

Elaine Keenan-Bengts  
Yellowknife

Harold Cook  
Yellowknife

Brian Kelln  
Yellowknife

Knute Hansen  
Yellowknife

Tim Van Overbeek  
Yellowknife

Sport North has developed a strategic plan that outlines our goals and objectives for the future, and strengthens our role in the NWT sport system. Our main goals closely resemble the four pillars of the Canadian Sport System: enhanced capacity, enhanced interaction, enhanced excellence and enhanced participation. Our accomplishments in fulfilling these goals this year are depicted in the following pages.

**Angeline Magtibay – Hay River**  
Youth Female Athlete of the Year



**Christopher Lirette – Hay River**  
Youth Male Athlete of the Year



# Enhanced Capacity

1. Promoting organizational excellence among TSOs as a means to retain volunteers and deliver effective sport programs:
  - Recognize athletic success of the NWT's sport community through the Sport North Awards Program
  - Mediate and facilitate any issues between communities/clubs and Territorial Sport Organizations to ensure an amicable solution can be fostered
  - Ensure each Territorial Sport Organization has their own appeals and discipline process
2. Facilitating the technical development of athletes, coaches and officials:
  - Support the Excel NT program, with standards and measurements to pursue
  - 6 coaching courses held by Sport North, with 92 coaching events held by our Territorial Sport Organizations
  - 27 Territorial Sport Organizations provided development opportunities for over 22,000 participants in 564 events (i.e. athlete clinics, coach clinics, official clinics and competitions)
  - KidSport™ program provided funding to 10 schools to assist with the purchase of sports equipment to support their athletic programs
  - KidSport™ program distributed over \$17,000 to 108 kids from 10 communities
3. Developing cost-effective partnerships with the private sector, which will provide predictable financial support to the Sport North mission:
  - Align Sport North programs and events with separate corporate clients
  - Partnership with RBC has helped to raise over \$185,000 for KidSport™ through the RBC Champions for Children Dinner
  - Continued partnership with Top of the World Travel agency to provide our travel services, Coast Fraser Towers to provide accommodations within Yellowknife, and Northwestel to provide funding towards games teams
4. Exploring opportunities, through the Canadian Council of Provincial and Territorial Sport Federations, to provide tax receipts for donations to the Federation and its members:
  - Communicate the benefits of the tax receipt program to our members
  - Provided tax receipts to various sport groups through the National Sport Trust Fund
5. Exploring the feasibility of a Sport Endowment Fund, which would be a self-sustaining source of funds for sport in NWT
6. Negotiating a long-term games agreement with the SRC to administer Team NWT at the AWG, WCSG, CSG, CWG and the Canada 55+ Games

**Maureen Miller - Yellowknife**  
Coach of the Year



**Andrew Matthews - Yellowknife**  
Senior Male Athlete of the Year



# Enhanced Interaction

1. Develop clear roles and responsibilities of Sport North, in relationship with its partners, the SRC and MACA, so that all parties are working effectively together:
  - Memorandum of Understanding signed with the NWT Sport and Recreation Council for the 2011 Canada Winter Games and 2011 Western Canada Summer Games
2. Meeting with the Minister of Municipal and Community Affairs (MACA) on a regular and timely basis in order to address any issues and concerns relative to sport and Sport North
3. Increase the organization's political acuity:
  - Continuous contact with our MLAs – participation and invitations to events and programs
4. Develop a cohesive vision of the role of sport within the overall government agenda which will guide the sport community
5. Active communication among all sport organizations to ensure that their respective needs and expectations are addressed in a timely manner:
  - Discussions and input from the Territorial Sport Organizations at the Annual General Meeting and Sport Forum meeting
  - Provided a special information meeting for MLAs and Territorial Sport Organizations
6. Develop clear and consistent policy direction so that Sport North and its partners may work effectively together and meet the needs and expectations of their members
7. Establish continued ongoing consultation and collaboration to ensure effective program and policy development:
  - Regular committee meetings
8. Ongoing advocacy to ensure that the needs and interests of NWT sport organizations are clearly understood and effectively represented in national programs and initiatives:
  - Team NWT had 120 athletes, coaches and mission staff from 10 communities at the 2011 Canada Winter Games in Halifax, Nova Scotia
  - Membership and commitment to the Canadian Council of Provincial and Territorial Sport Federation and National Sport Trust Fund
  - Representation on national organizations (KidSport™, Coaching Association of Canada, Canada Games Council and Western Canada Games Council)
9. The development of a communications plan that specifically addresses improved and heightened public relations for the organization and its members:
  - Monthly newsletter and regular news releases to communicate events and members' successes

**Stephen Giovanetto – Yellowknife  
Junior Male Athlete of the Year**





# Enhanced Excellence

1. Promote NWT Championships that will facilitate the development of athletes and teams for more advanced competition:
  - NWT Championship dates were promoted on website and in monthly newsletters
  - Integrated several NWT Championships utilizing the 2010 Arctic Winter Games territorial trial platform
  - Over 5,600 athletes participated in 37 Territorial Championships
2. Provide technical and financial support to athletes and teams that participate in advanced competitions:
  - Excel NT Year 1 and 3 funding allocations for 2013 Canada Summer Games and 2011 Canada Winter Games; 23 teams were provided grants to prepare for the Games; total of \$135,700.00 in funding was allocated to this program
  - High Performance Athlete Grants totalling \$97,000 were distributed to 32 NWT athletes; funding ranged from \$750 to \$15,000
3. Create a NWT Sports Hall of Fame:
  - Research conducted and information collected to introduce a NWT Sports Hall of Fame in the upcoming year
4. Encourage the establishment of multi-sport Northwest Territories Games as a means to foster athlete interest in competitive sport and promote personal achievement:
  - Negotiating and advocating NWT Games programs with funding partners (i.e. NWT Sport and Recreation Council and Sport and Recreation Division, Government of NWT)

# Enhanced Participation

1. Promoting greater integration between school sports and other organized sports:
  - Partnership through members and schools to host player development, coach development and official development clinics
  - Support of school athletics in their pursuit of territory-wide tournaments
2. Developing, in collaboration with SRC and other partners, a publicity campaign to promote sport participation as a positive health benefit
3. Disseminating definitive information on the current level of sport participation to demonstrate the scope of sport programs and to provide a benchmark for future comparison:
  - Ongoing data collection to achieve benchmark data
4. Identifying each organization's role within the NWT sport sector and slot them along the sport continuum defined as LTAD and address any gaps:
  - Ongoing identification of where the stakeholders fit within the LTAD

**Pooja Chugh - Yellowknife**  
Junior Female Athlete of the Year



**Laurell Graf - Yellowknife**  
Dennis Crane Memorial - Official of the Year



# Organizational Excellence

1. Review all programs to ensure that they align with our mission and values, provide substantive value to our members and are administered in the most cost-effective manner:
  - Review of current programs through individual committees, with recommended changes forwarded to the board
  - Provide financial services to the Aboriginal Sport Circle of the NWT, NWT Sport and Recreation Council and NWT Lotteries
  - Contribute funding to staff positions for the Territorial Sport Organizations through the TSO Support Program
2. Redefine Board roles, composition and responsibilities as they relate to dealing with the Sport and Recreation Council:
  - Review Sport North bylaws and Board member roles
3. Hold annual planning meeting to determine and agree to upcoming Board Business Plan:
  - Identified timelines for the 2010-2011 Business Plan
4. Upgrade the website to ensure that the information is current, is readily accessible and aligns with our vision, mission and strategic plan:
  - Maintain website content on a regular basis
  - Developed websites for four Territorial Sport Organizations, with a content management system
  - File sharing through a secure location on the website
  - Maintain the on-line funding allocation process for active members
5. Review the current organizational structure and operations to ensure that they are functioning in the most effective manner:
  - Review of all programs to ensure alignment with our mission and values
  - Hired one staff position to provide shared services to three Territorial Sport Organizations
6. Review current policies and procedures to ensure that they provide transparent and consistent guidance:
  - Committees submit new terms of reference to the Board for approval
7. Assess the strengths and interests of the Board members:
  - Effectively utilizing the strengths of our Board members to deliver high quality products and services to our members

**Pat Bobinski – Hay River**  
Ruth Inch Memorial Contributor to Sport



**Ring's Pharmacy – Hay River**  
Corporate Contributor







# Avery, Cooper & Co.

Certified General Accountants

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Gerald F. Avery, FCGA  
W. Brent Hinchey, B. Comm, C.G.A.  
Cathy A. Cudmore, B. Rec, C.G.A.

## AUDITORS' REPORT

To the Members of Sport North Federation

We have audited the accompanying financial statements of Sport North Federation which comprise the Balance Sheet as at March 31, 2011 and the Statements of Members' Equity, Operations and Cash Flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion these financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2011 and its financial performance and its cash flow for the year then ended in accordance with Canadian generally accepted accounting principles.

*Avery, Cooper & Co.*

AVERY, COOPER and CO  
Certified General Accountants  
Yellowknife, NT  
May 24, 2011

# Balance Sheet

March 31, 2011

	2011 \$	2010 \$
<b>ASSETS</b>		
<b>Current</b>		
Cash (Note 4)	1,650,137	1,157,125
Accrued interest receivable	274	216
Accounts receivable	42,479	18,897
Due from related parties (Note 16)	113,011	154,004
GST receivable	24,349	18,149
Inventory (Note 2a)	1,561	1,484
	<b>1,831,811</b>	<b>1,349,875</b>
<b>Capital Assets, net (Notes 2b and 5)</b>	<b>11,585</b>	<b>7,767</b>
<b>Investment in Lex Borealis Ltd. (Note 6)</b>	<b>932,518</b>	<b>962,917</b>
	<b>2,775,914</b>	<b>2,320,559</b>
<b>LIABILITIES AND MEMBERS' EQUITY</b>		
<b>LIABILITIES</b>		
<b>Current</b>		
Accounts payable and accrued liabilities	90,736	234,353
Wages payable	76,015	79,169
Contributions repayable	-	90,000
Deferred revenue (Note 8)	917,731	695,266
Due to related parties (Note 16)	284,244	290,750
Current portion of long-term debt (Note 17)	91,636	82,018
	<b>1,460,362</b>	<b>1,471,556</b>
<b>Contingent Liability (Note 7)</b>		
<b>Non current</b>		
Long-term debt (Note 17)	361,014	453,907
Accrued termination benefits (Note 18)	165,818	156,420
	<b>1,987,194</b>	<b>2,081,883</b>
<b>MEMBERS' EQUITY (Page 2)</b>		
<b>Surplus</b>	<b>766,013</b>	<b>215,969</b>
<b>Reserves</b>	<b>22,707</b>	<b>22,707</b>
	<b>788,720</b>	<b>238,676</b>
	<b>2,775,914</b>	<b>2,320,559</b>

On behalf of the Board \_\_\_\_\_

  
Director

On behalf of the Board \_\_\_\_\_

  
Director

Director

# Statement of Operations

For the year ended March 31, 2011

	Budget 2011 (unaudited) \$	Actual 2011 \$	Actual 2010 \$
<b>REVENUE</b>			
Contribution – SRC	1,646,650	1,648,998	1,644,000
Lottery Operations (Schedule 2)	83,050	105,507	34,491
	<b>1,729,700</b>	<b>1,754,505</b>	<b>1,678,491</b>
Administration (Schedule 3)	186,560	227,930	128,368
Board and Committees (Schedule 4)	3,885	3,876	3,918
Coaching (Schedule 6)	3,750	2,405	3,750
KidSport (Schedule 7)	49,850	65,739	54,037
Programs (Schedule 8)	353,363	206,784	525,768
Games (Schedule 9)	384,625	389,049	1,180,758
	<b>982,033</b>	<b>895,783</b>	<b>1,896,599</b>
<b>Total Revenue</b>	<b>2,711,733</b>	<b>2,650,288</b>	<b>3,575,090</b>
<b>EXPENDITURES</b>			
<b>Games</b>			
Arctic Winter Games (Schedule 10)	142,000	7,604	1,117,185
Canada Summer Games (Schedule 11)	5,000	306	140,327
Canada Winter Games (Schedule 12)	212,625	157,984	803
Western Canada Summer Games (Schedule 13)	25,000	2,153	-
Canada 55+ Games (Schedule 14)	-	13,403	-
<b>Total Expenditures, Games (Schedule 9)</b>	<b>384,625</b>	<b>181,450</b>	<b>1,258,315</b>
<b>Other Expenditures</b>			
Administration (Schedule 3)	487,605	507,054	403,210
Board and Committees (Schedule 4)	121,290	82,781	97,629
Financial Assistance (Schedule 5)	785,000	710,866	714,644
Coaching (Schedule 6)	45,750	17,137	7,166
KidSport (Schedule 7)	49,850	49,250	56,234
Programs (Schedule 8)	837,613	551,706	852,712
<b>Total Expenditures</b>	<b>2,711,733</b>	<b>2,100,244</b>	<b>3,389,910</b>
Excess of revenue over expenditures	-	550,044	185,180



## SPORT NORTH MEMBERS

Aurora Horse Association

NWT Arctic Sports Association

NWT Badminton Association

Basketball NWT

NWT Biathlon Association

NWT Board Sport Association

NWT 5 Pin Bowling Association

NWT Broomball Association

NWT Curling Association

NWT Dog Sledding Association

NWT Federation of Shooting Sports

NWT Figure Skating Association

NWT Gymnastics Association

NWT Hockey Association

NWT Judo Association

NWT Karate Association

NWT Kayaking Association

NWT Ski Division

NWT Soccer Association

NWT Softball Association

NWT Speed Skating Association

NWT Squash Association

NWT Swimming Association

NWT Tae Kwon Do

NWT Tennis Association

NWT Track and Field Association

NWT Volleyball Association

NWT Wrestling Association

\* 19,496 members from  
33 communities

### **Affiliate Members**

NWT School Athletic Federation  
Special Olympics NWT



### **SPORT NORTH FEDERATION**

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